

Committees of the Board of Directors

Committees of the Board of Directors are consultative and advisory bodies of the Board of Directors of the Company.

Four Committees of the Board of Directors function under the Board of Directors to improve the efficiency of decisions made by the Board of Directors, to provide a more detailed preliminary review of the most important issues and to prepare relevant recommendations:

- Audit Committee
- Personnel and Remuneration Committee
- Strategy Committee
- Investment Committee

The Committees are fully accountable to the Board of Directors of the Company.

The Committees are composed of Board members and persons proposed by Board members whose skills and experience are necessary for the work of the Committees.

Board of Directors

Audit Committee

- Financial statements
- External and internal audit and selection of auditors
- Audit reports and findings
- Internal control
- Risks
- Anti-fraud action

Personnel and Remuneration Committee

- Appointments and approvals
- KPI and top management remuneration
- Succession and long-term motivation
- Employee relations
- Assessment of the Board of Directors

Strategy Committee

- Strategy and Long-Term Development Programme
- Business plan
- Dividend and credit policy
- Reports for specific areas
- Subsidiary management issues
- Transactions

Investment Committee

- Approval and monitoring of the Investment Programme and individual projects
- Innovation matters
- Grid connection

Independent experts of the Company (in particular, experts of the Strategy Committee of the Board of Directors of the Company) can take part in the work of the Committees if necessary and in order to access specialist expertise.

The key task of each Committee is to preview the most important issues within the remit of the Company's Board of Directors and to develop recommendations to guide the Board of Directors in making decisions on relevant issues.

Principles of Composing Committees of the Board of Directors

To guarantee optimal Committee performance and impartial, unbiased decisions and recommendations, the Company employs the following basic approaches:

- Forming the Audit Committee and the Personnel and Remuneration Committee mainly from independent directors with required expertise and experience, without any conflicts of interest on the matters under consideration, who does not hold the position of the Chairman of the Board of Directors
- Taking into account the workload of Board members as directors of the Company, as well as overlapping of their positions, and ability to effectively and apply form balanced decisions on agenda items

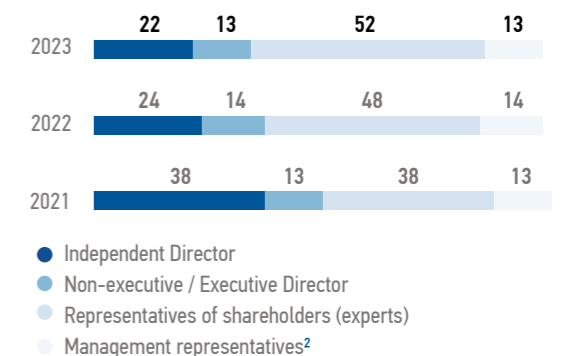
- Having dedicated Committees established to discuss materially significant matters for the sustainable operation and development of the Company (investments, key projects)
- Financing the activities of the Committees and providing them with the required resources at the expense of the Company
- Involving external experts in the activity of the Committees (both for a consideration or free of charge)
- Considering matters both under the recommendations of the Board of Directors and within individual areas, control over which is delegated to the Committees
- Chairing the Committees exclusively by Board members with regular reporting to the Board of Directors

Work Organisation of the Committees under the Board of Directors

When evaluating the effectiveness of the Committees' activities, the following elements shall be analysed as the key metrics:

- Balanced compositions
- Number and categories of meetings, items reviewed
- Quality of Committees' work planning and organisation
- Compliance with recommendations and generally recognised governance practices

Composition of Committees



The Board of Directors of the Company reviewed and approved the reports of the Audit Committee, the Strategy Committee, the Personnel and Remuneration Committee, and the Investment Committee for 2022–2023¹.

¹ Minutes of meeting of the Company's Board of Directors No. 626 dated 4 August 2023.

² Management representatives — members of the executive bodies and employees of the Company.